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Serving children and their families in Washington Heights and now in the Bronx for over 30 years.

The Fort George Mission

To provide a quality, comprehensive, family focused child development program to eligible children and their families in Washington Heights and the Morrisania section of the Bronx.

To maintain high standards of developmentally appropriate early childhood education and to empower families to enhance their sense of self esteem and effectiveness by providing opportunities for shared decision making.

Message from the Executive Director



(photo by Emily Rodriguez, at age 4,
Class of 2008)

*"If there is no struggle,
there is no progress."*

- Frederick Douglass

As we celebrate our 33rd year in the Washington Heights Community, our Board of Directors, in a series of planning meetings, reflected on our program services. Acknowledging our established roots in the Washington Heights Community, we decided to expand our services across the East River into the borough of the Bronx. We opened a Universal Pre-Kindergarten program at 489 St. Paul's Place. This program is funded by the New York City Department of Education serving the Morrisania community.

Fort George's revived mission is: To provide a quality, comprehensive family focused program to eligible children and their families in Washington Heights (Manhattan) and in Morrisania (Bronx). To maintain high standards of developmentally appropriate early childhood education and family & community engagement to empower families to enhance their self-determination and effectiveness by providing opportunities for shared decision making.

Confirming our mission and values we are looking ahead to the next 33 years of service as we are building the strategic operation that will carry us to the next phase of our history.

We thank the staff, families, City, State and Federal officials, our partners and all individuals who support our work.

Finally, the Agency is evolving to be a model service of early education and community development institution. We lead by example and hope others will join us in the fight against injustice.

Carolyn L. Wiggins
Executive Director

Delegate Agency Policy Committee



State Senator Adriano Espaillat presiding at the DAPC installation ceremony.

DELEGATE AGENCY POLICY COMMITTEE

Officers 2014

Chairperson
Co-Chairperson
Secretary
Treasurer

Lynnette Monge
Hernán Delgado
Loreline Suazo
Domingo García

Grievance Committee Chairperson
Personnel Practice Chairperson
By-Laws Committee Chairperson
Health & Nutrition Chairperson

Belendy Coby
Carmen Suero
Jennifer Duran
Carmen Suero

City Wide Representative

Loreline Suazo

Community Representatives

Julio Lara
Luis Rodriguez
Germania Reyes

Historical Statement from the Board of Directors

Fort George Community Enrichment Center, Inc. was founded and incorporated in 1981 for the purpose of establishing, maintaining, and operating programs in education, employment and training, economic development, housing, health and social welfare. These programs are designed to strengthen the growth and development of individuals and families in the Washington Heights Area.

The organization was formed by community residents who were concerned with the provision of comprehensive services to lower-income families with pre-school children, and following them through the early years of elementary school.

The ethnic make-up of the Fort George Community Enrichment Center's population consists of Hispanic, Black, Asian and Caucasian families. The composition of the Fort George Community Enrichment Center's Board of Directors reflects this multicultural community with the majority of its members residing within this area.

In line with this, the Washington Heights area is an evolving community of growth. The area is transitional in the sense that there is a relatively high in-and-out migration. Many young families in need of various types of social and health services comprise this neighborhood.

Initially the agency started the operation of our Head Start program with 94 children. As of this year (2014), the program has two sites in the Washington Heights area. Fort George Community Enrichment Center, Inc. provides quality comprehensive early childhood services to 308 children ages 3-5, and their families.

The first site is located at 1525 St. Nicholas Avenue, and has a licensed capacity for 135 children. This site houses the Administration offices of the agency. The second site is located at 601 West 186th Street and has a licensed capacity of 51 children.

We continue to support the values that we established for ourselves over 30 years ago as they have clearly contributed to our ongoing success. On behalf of the Board, I thank the staff and the parents for making 2014 a great year.

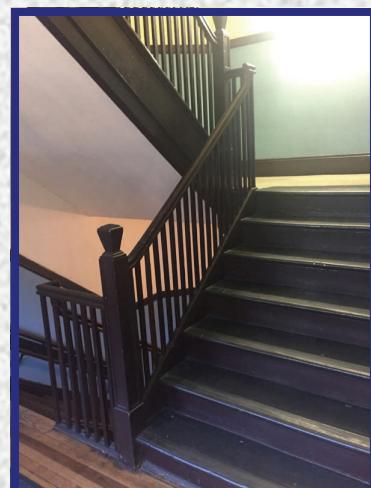
Sincerely,

The Officers

Ruth Rudder *Chair*
Winifred Richman *Treasurer*
Lesley Halliday *Secretary*

The Members

James Amodeo
Gary King
Elizabeth Baboolal
Diana Douglas
John Phelan, Esq., *Pro Bono*
Walter K. Frye, MBA, CPA, *Pro Bono*



Ft. George Community Enrichment Center, Inc.

Total Number of Children and Families Served and Average Monthly Enrollment		
	Total No. of Children	Avg. Monthly Enrollment
Head Start	186	100%
UPK	117	100%
UPK—DOE	18	100%

Percentage of Children enrolled receiving Medical and Dental Exams		
	Medical	Dental
Head Start	100%	100%
UPK	100%	100%
UPK—DOE	100%	100%

Teaching Strategies GOLD Growth Report WASHINGTON HEIGHTS		
Area of Development	% of Children Below Growth Range	% of Children Meeting or Above Growth Range
Social Emotional	15%	75%
Physical	13%	87%
Language	14%	87%
Cognitive	18%	82%
Literacy	17%	83%
Mathematics	25%	75%

Teaching Strategies GOLD Growth Report BRONX		
Area of Development	% of Children Below Growth Range	% of Children Meeting or Above Growth Range
Social Emotional	0%	100%
Physical	0%	100%
Language	0%	100%
Cognitive	0%	100%
Literacy	0%	100%
Mathematics	0%	100%

Accomplishments & Partnerships

- **Received a grant** from the New York City **Department of Education** (DOE) to serve Universal Pre-K children in the Morrisania Section of the **Bronx**.
- **City Harvest** provides fresh fruits and vegetables to our Agency.
- Started a partnership with **South Bronx Rising**.
- Continued our partnership with **WinBack** Columbia University Medical Center. The partnership provides asthma care and education to families with children that come to the emergency room.
- Delivery System Referring Incentive Payment program (**DSRIP**) a partnership with **New York Presbyterian Hospital**.
- Continue our Partnership with **Dominican Women's Development Center's** Early Head Start Program.



- Continue our Partnership with **Columbia University** Early Head Start Program.



School Readiness Goals

HEAD START / UPK

Social Emotional

- (1) Children will interact with peers, cooperating and solving social problems.
- (2) Children will develop self-regulation.

Approaches to Learning & Play

- (3) Children will engage in play and other activities with purpose, persistence, attention and curiosity.
- (4) Children will engage in sophisticated socio-dramatic play.

Language & Literacy

- (5) Children will understand and respond to oral questions and directions.
- (6) Children will use strong and varied vocabulary and will participate in conversations.
- (7) Children who speak a home language other than English will progress in their ability to understand and use English.
- (8) Children will demonstrate interest in books, comprehension of texts and ability to retell favorite stories.
- (9) Children will hear and manipulate the sounds in oral language, noticing similarities and differences.
- (10) Children will know many letter names and sounds.
- (11) Children will understand the function of print and some print concepts, and will use early writing to communicate.
- (12) For Dual Language Learners, children will exhibit appropriate English skills necessary to understand language and to use language effectively in various settings and for various purposes.

Math & Science

- (13) Children will use counting and numerical representation in their activities, especially to solve problems.
- (14) Children will demonstrate knowledge of shapes and their properties.
- (15) Children will demonstrate understanding of patterns.
- (16) Children will classify, sort and compare objects based on different attributes.
- (17) Children will measure and compare objects based on length, weight, etc.
- (18) Children will engage in scientific inquiry.

Social Studies

- (19) Children will demonstrate an understanding of one's relationship to the family and the community, roles in the family and community and will demonstrate respect for diversity.

The Arts

- (20) Children will explore music, movement, dance, drama and the visual arts.

Physical

- (21) Children will maintain physical health, age-appropriate physical development and fine/gross motor skills.

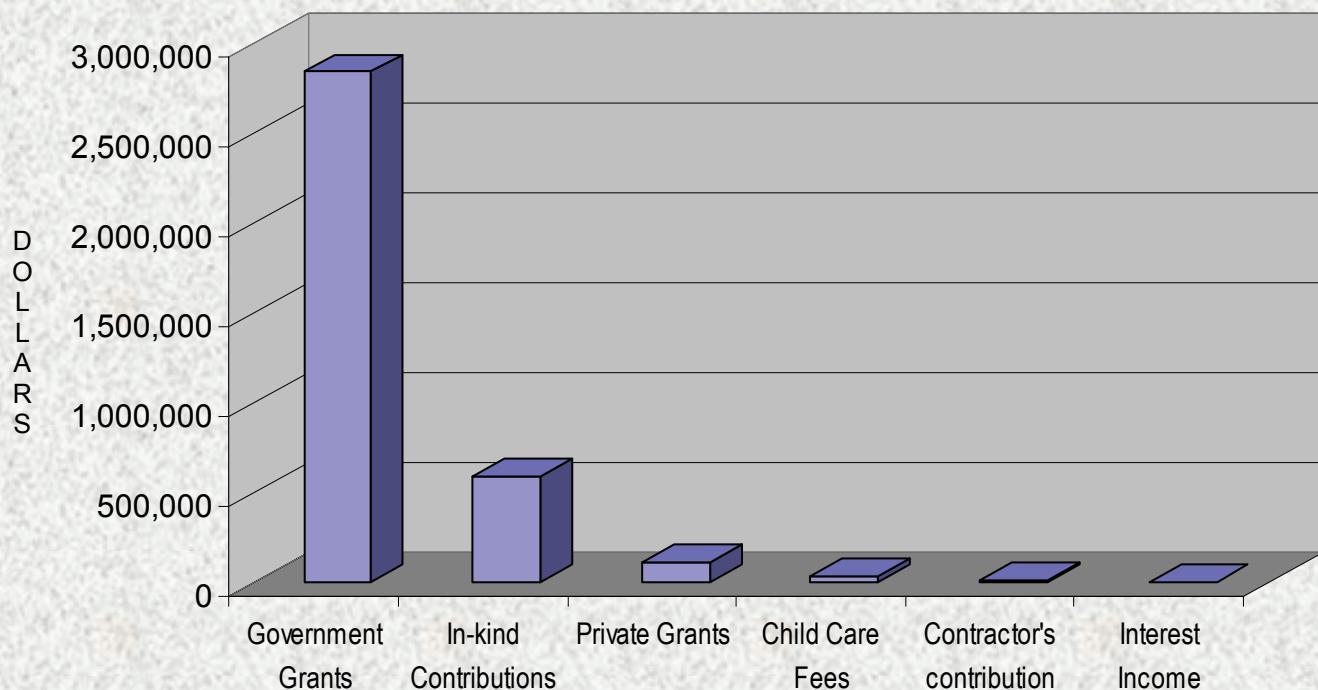
Fort George Community Enrichment Center, Inc. (FGCEC)

Statements of Revenue, Expenses, and Fund Balance

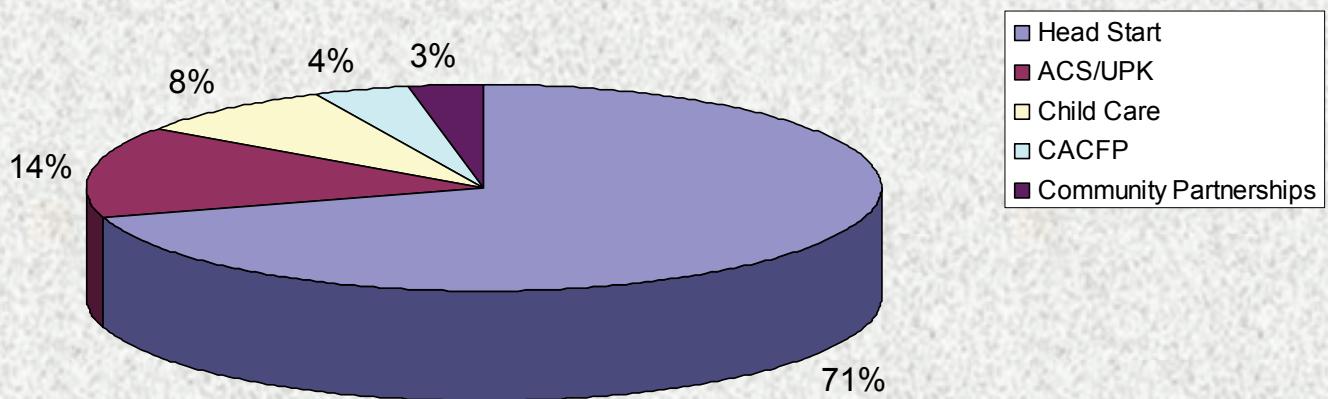
Support and Revenue	Fiscal Year 2014
Government Grants	2,848,240
Private Grants	115,246
Child care fees	31,304
In-kind contributions	595,460
Contractor's contribution	15,243
Interest income	106
Total Revenues	3,605,599

Expenses	Fiscal Year 2014
Early childhood education programs:	
Head Start Program	2,508,246
ACS/Universal Pre-Kindergarten (ACS-UPK)	511,728
Child Care	298,054
Food program: Child and Adult Care Food Program (CACFP)	138,224
Community Partnerships	108,475
Total Expenses	3,564,727
Changes in Net Assets	40,872
Net Assets, Beginning of Year	103,577
Net Assets, End of Year	144,449

Funding Sources for FGCEC



Functional Breakdown of FGCEC Operations





Carolyn L.Wiggins
Executive Director

Anita Grossbard
Deputy Director

Leslie Watson
Director of Education

Elizabeth Balaguer
Esmeralda Guzman
Family Service Coordinators